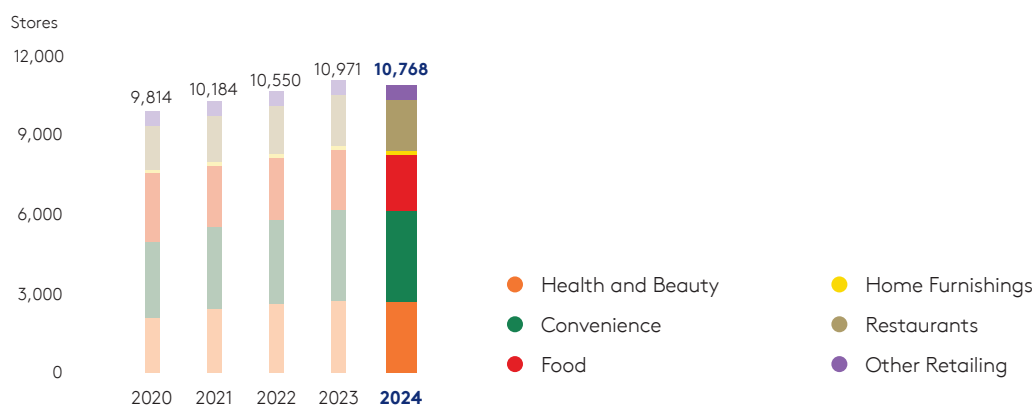


Retail Outlet Summary

2024	Health and Beauty	Convenience	Food	Home Furnishings	Restaurants	Other Retailing	Total	Net change
Hong Kong	306	1,087	323	10	788	-	2,514	(48)
Macau	22	49	21	1	25	-	118	(2)
Chinese mainland	16	1,833	826	-	280	-	2,955	(186)
Singapore	128	467	91	-	175	-	861	(44)
Indonesia	341	-	-	7	-	-	348	6
Malaysia	556	-	-	-	5	-	561	(47)
Brunei	28	-	-	-	-	-	28	-
Taiwan	-	-	-	8	-	-	8	-
The Philippines	1,101	-	758	-	-	554	2,413	45
Vietnam	127	-	-	-	126	-	253	27
Cambodia	-	-	85	-	50	-	135	(2)
Thailand	-	-	-	-	568	-	568	47
Laos	-	-	-	-	6	-	6	1
Total	2,625	3,436	2,104	26	2,023	554	10,768	(203)
Net change over 2023	(69)	61	(196)	-	25	(24)	(203)	

2023	Health and Beauty	Convenience	Food	Home Furnishings	Restaurants	Other Retailing	Total	Net change
Hong Kong	305	1,095	325	10	827	-	2,562	56
Macau	21	50	22	1	26	-	120	1
Chinese mainland	108	1,730	1,012	-	291	-	3,141	58
Singapore	129	500	100	-	176	-	905	51
Indonesia	335	-	-	7	-	-	342	23
Malaysia	603	-	-	-	5	-	608	46
Brunei	28	-	-	-	-	-	28	(3)
Taiwan	-	-	-	8	-	-	8	-
The Philippines	1,033	-	757	-	-	578	2,368	107
Vietnam	123	-	-	-	103	-	226	27
Cambodia	9	-	84	-	44	-	137	9
Thailand	-	-	-	-	521	-	521	42
Laos	-	-	-	-	5	-	5	4
Total	2,694	3,375	2,300	26	1,998	578	10,971	421
Net change over 2022	142	212	(44)	3	90	18	421	

Store Network



Note: Includes 5,389 associates and joint ventures stores (2023: 5,501) and excludes discontinued operations.