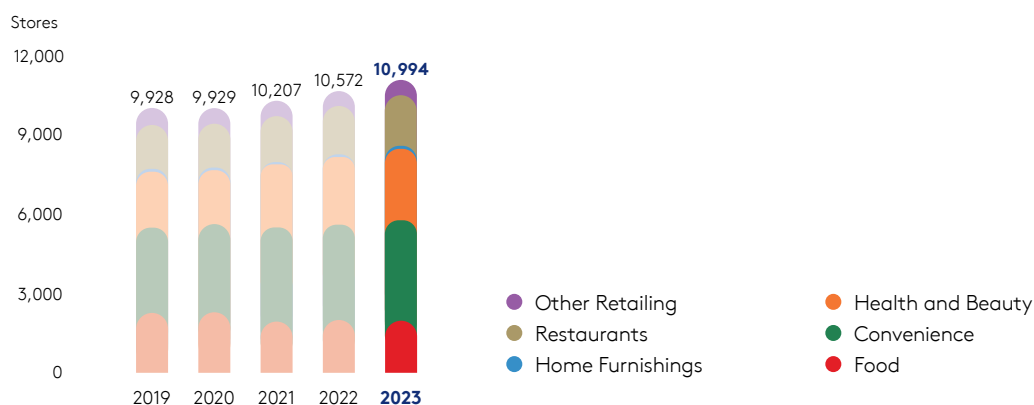


# Retail Outlet Summary

2023	Food	Convenience	Health and Beauty	Home Furnishings	Restaurants	Other Retailing	Total	Net change
Hong Kong	325	1,095	305	10	827	-	<b>2,562</b>	56
Macau	22	50	21	1	26	-	<b>120</b>	1
Chinese mainland	1,012	1,730	108	-	291	-	<b>3,141</b>	58
Singapore	100	500	129	-	176	-	<b>905</b>	51
Indonesia	23	-	335	7	-	-	<b>365</b>	24
Malaysia	-	-	603	-	5	-	<b>608</b>	46
Brunei	-	-	28	-	-	-	<b>28</b>	(3)
Taiwan	-	-	-	8	-	-	<b>8</b>	-
The Philippines	341	416	1,033	-	-	578	<b>2,368</b>	107
Vietnam	-	-	123	-	103	-	<b>226</b>	27
Cambodia	84	-	9	-	44	-	<b>137</b>	9
Thailand	-	-	-	-	521	-	<b>521</b>	42
Laos	-	-	-	-	5	-	<b>5</b>	4
<b>Total</b>	<b>1,907</b>	<b>3,791</b>	<b>2,694</b>	<b>26</b>	<b>1,998</b>	<b>578</b>	<b>10,994</b>	422
Net change over 2022	(26)	195	142	3	90	18	422	

2022	Food	Convenience	Health and Beauty	Home Furnishings	Restaurants	Other Retailing	Total	Net change
Hong Kong	324	1,066	303	7	806	-	2,506	38
Macau	22	49	21	1	26	-	119	3
Chinese mainland	1,074	1,591	125	-	293	-	3,083	49
Singapore	101	457	121	-	175	-	854	9
Indonesia	22	-	312	7	-	-	341	18
Malaysia	-	-	557	-	5	-	562	62
Brunei	-	-	31	-	-	-	31	5
Taiwan	-	-	-	8	-	-	8	1
The Philippines	311	433	957	-	-	560	2,261	82
Vietnam	-	-	112	-	87	-	199	31
Cambodia	79	-	13	-	36	-	128	32
Thailand	-	-	-	-	479	-	479	34
Laos	-	-	-	-	1	-	1	1
<b>Total</b>	<b>1,933</b>	<b>3,596</b>	<b>2,552</b>	<b>23</b>	<b>1,908</b>	<b>560</b>	<b>10,572</b>	365
Net change over 2021	56	46	172	4	107	(20)	365	

## Store Network



Note: Includes 5,501 associates and joint ventures stores (2022: 5,355) and excludes discontinued operations.