

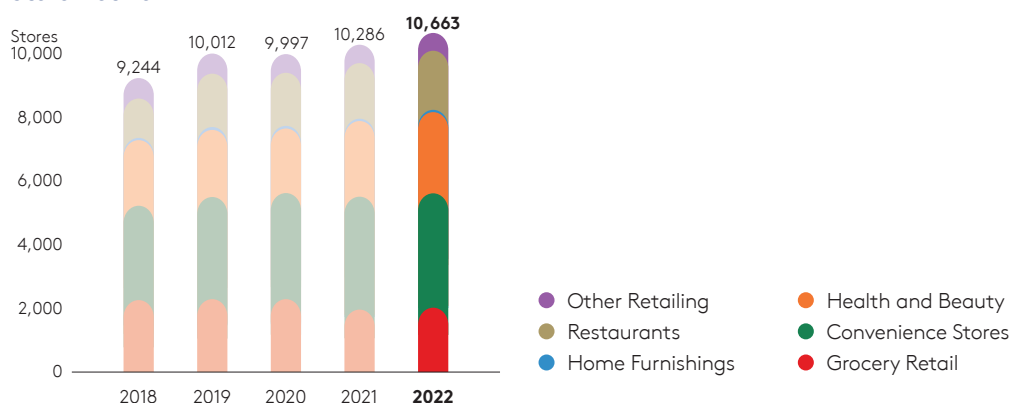
RETAIL OUTLET SUMMARY

2022	Food		Health and Beauty	Home Furnishings	Restaurants	Other Retailing	Total	Net change
	Grocery Retail	Convenience Stores						
Hong Kong	324	1,066	303	7	806	-	2,506	38
Macau	22	49	21	1	26	-	119	3
Chinese mainland	1,074	1,591	125	-	293	-	3,083	49
Singapore	101	457	121	-	175	-	854	9
Indonesia	22	-	312	7	-	-	341	18
Malaysia	91	-	557	-	5	-	653	74
Brunei	-	-	31	-	-	-	31	5
Taiwan	-	-	-	8	-	-	8	1
The Philippines	311	433	957	-	-	560	2,261	82
Vietnam	-	-	112	-	87	-	199	31
Cambodia	79	-	13	-	36	-	128	32
Thailand	-	-	-	-	479	-	479	34
Laos*	-	-	-	-	1	-	1	1
Total	2,024	3,596	2,552	23	1,908	560	10,663	377
Net change over 2021	68	46	172	4	107	(20)	377	

* Maxim's entered into Laos market in late 2022.

2021	Food		Health and Beauty	Home Furnishings	Restaurants	Other Retailing	Total	Net change
	Grocery Retail	Convenience Stores						
Hong Kong	322	1,036	315	6	789	-	2,468	24
Macau	20	51	20	1	24	-	116	3
Chinese mainland	1,088	1,550	129	-	267	-	3,034	(106)
Singapore	101	455	119	-	170	-	845	47
Indonesia	23	-	295	5	-	-	323	(108)
Malaysia	79	-	497	-	3	-	579	46
Brunei	-	-	26	-	-	-	26	2
Taiwan	-	-	-	7	-	-	7	1
The Philippines	271	458	870	-	-	580	2,179	326
Vietnam	-	-	94	-	74	-	168	6
Cambodia	52	-	15	-	29	-	96	26
Thailand	-	-	-	-	445	-	445	22
Total	1,956	3,550	2,380	19	1,801	580	10,286	289
Net change over 2020	(338)	218	351	6	60	(8)	289	

Store Network



Note: Includes associates and joint ventures and excludes discontinued operations.